No Plan Nowhere

A comprehensive guide to the infrastructure and businesses involved in the Plan Nord Development Project.
What is le Plan Nord/Le nord pour tous?

The Plan Nord/Le Nord Pour Tous is a plan by the Quebec Government to invest in and promote resource extraction projects in Northern Quebec. Le Plan Nord was originally proposed by Jean Charest’s Liberal government in May 2011, and was presented as an economic development strategy to create jobs in Quebec. When the Parti Quebecois replaced the Liberals in 2012, Le Plan Nord was simply slightly modified and re-named Le Nord Pour Tous. Under Le Nord Pour Tous, the Quebec government plans to invest 1.368$ billion of public funds, from 2013-2018, into resource extraction projects and their associated infrastructure in Northern Quebec. Of this, 500$ million will be resource investments, 806.7$ million will be invested into infrastructure development, and 6.1$ million will be invested into housing in Nunavik, which would result in 226 new housing units being built in Nunavik.

Le Nord Pour Tous is not the purported ‘solution’ to an economic crisis, but is part of an ongoing strategy of colonization of nations within Canada. Every river diverted and forest destroyed represents areas where hunting food, harvesting medicine, and passing this knowledge on to younger generations can no longer occur. In the words of Pishu Pilot, from the Uashat reserve (one of the territories within the scope of Le Nord Pour Tous) “The Plan Nord affects our territory, and when it affects our territory it affects tradition, culture, our language, our roots, and our history… Plan Nord is a plan that will destroy everything that we are as First Nations people.”

There has already been plenty of resistance to Plan Nord/Le Nord Pour Tous. One of the more memorable afternoons during the Quebec student strike and associated generalized uprisings was the April 22nd disruption of the ‘Salon de l’emploi du Plan Nord’ in Montreal, where two demos converged to disrupt the functioning of day-to-day society and to wreak havoc on this promotional event for Le Plan Nord. In March 2013 two instances of sabotage, where a SOQUEM office in Chibougamau was vandalized and a poster which hindered the access to the highway leading to the Renard Project mine, were claimed in solidarity with resistance to the Plan Nord. There has also been more consistent resistance from the communi-
ties of Uashat and Mani-Utenam, who’s territories would be directly affected by the creation of hydroelectric dams and associated infrastructures along the Romaine River. Resistance has taken the form of blockades of Highway 138 (the main Highway in the region), hunger strikes, and Innu-lead demonstrations in Montreal.

The intention of this booklet is to begin to map out what exactly Le Nord Pour Tous is, what the extraction and development projects are, where they are located, who is responsible for them, and which communities are being affected most immediately. This booklet in no way complete; but we hope that it will act as a good starting point for any future research.
PARTNERS AND BIG PLAYERS IN PLAN NORD/LE NORD POUR TOUS

Here are a list of partners to the Plan Nord:

(assumed to be the same under Le Nord Pour Tous):

<table>
<thead>
<tr>
<th>Sector</th>
<th>Representative</th>
<th>Organization</th>
</tr>
</thead>
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<tr>
<td>Biofood</td>
<td>Janita Gagnon</td>
<td>Pêcheries Manicouagan</td>
</tr>
<tr>
<td>CRE Nord-du-Québec – Administration régionale Kativik</td>
<td>Maggie Emudluk</td>
<td>Administration régionale Kativik</td>
</tr>
<tr>
<td>CRE Côte-Nord</td>
<td>Julien Boudreau</td>
<td>CRE Côte-Nord</td>
</tr>
<tr>
<td>CRE Saguenay–Lac-Saint-Jean</td>
<td>André Paradis</td>
<td>CRE Saguenay–Lac-Saint-Jean</td>
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<tr>
<td>CRE Baie-James / Développement des communautés</td>
<td>Gérald Lemoigne</td>
<td>CRE Nord-du-Québec–Baie-James</td>
</tr>
<tr>
<td>Sustainable Development</td>
<td>Suzann Méthot</td>
<td>Initiative boréale canadienne (Secteur Québec)</td>
</tr>
<tr>
<td>Education</td>
<td>Lyne Laporte Joly</td>
<td>Commission scolaire de la Baie-James</td>
</tr>
<tr>
<td>Energy</td>
<td>Stéphane Bertrand</td>
<td>XXIe Congrès mondial de l'énergie - Montréal 2010</td>
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<tr>
<td>Environment</td>
<td>Patrick Nadeau</td>
<td>Société pour la nature et les parcs du Canada - Section Québec</td>
</tr>
<tr>
<td>Wildlife</td>
<td>Norman Ouellette</td>
<td>Fédération des pourvoires du Québec</td>
</tr>
<tr>
<td>Forests</td>
<td>Marc Gilbert</td>
<td>BOISACO</td>
</tr>
<tr>
<td>Organization</td>
<td>Contact Person</td>
<td>Role/Position</td>
</tr>
<tr>
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<td>---------------------------------------------------</td>
</tr>
<tr>
<td>Grand Conseil des Cris / CRE Nord-du-Québec – Administration régionale crève</td>
<td>Matthew Coon Come</td>
<td>Grand Chief / Chairman</td>
</tr>
<tr>
<td>Ashley Iserhoff</td>
<td></td>
<td>Deputy Grand Chief / Vice-chairman</td>
</tr>
<tr>
<td>Hydro-Québec</td>
<td>Richard Cacchione</td>
<td>Hydro-Québec Production</td>
</tr>
<tr>
<td>Identity &amp; Culture</td>
<td>Chief François Bellefleur</td>
<td>Communauté de Nutakuan</td>
</tr>
<tr>
<td>Labor Force</td>
<td>Danielle Delorme</td>
<td>Conseil régional des partenaires du marché du travail – Côte-Nord</td>
</tr>
<tr>
<td>Mines</td>
<td>Jean-Marc Lulin</td>
<td>Association de l'exploration minière du Québec</td>
</tr>
<tr>
<td>Mining</td>
<td>Alain Cauchon</td>
<td>ArcelorMittal Mines Canada</td>
</tr>
<tr>
<td>Naskapi Nation</td>
<td>Chief Louis Einish</td>
<td>Communauté de Kawawachikamach</td>
</tr>
<tr>
<td>John Maneamskum</td>
<td></td>
<td>Société de développement des Naskapis</td>
</tr>
<tr>
<td>Pekukamiulnuatsh Takuhikan</td>
<td>Chief Clifford Moar</td>
<td>Communauté de Mashkeuatsch</td>
</tr>
<tr>
<td>Research</td>
<td>Marcel Darveau</td>
<td>Associate professor – Université Laval</td>
</tr>
<tr>
<td>Health &amp; Housing</td>
<td>Andy Moorhouse</td>
<td>Société Makivik</td>
</tr>
<tr>
<td>Société Makivik</td>
<td>Jobie Tukkipik</td>
<td>Société Makivik</td>
</tr>
</tbody>
</table>

DSO Project and Associated Infrastructure

Renard Project mine and associated infrastructure
**Hydro Quebec**

Hydro Quebec is one of the more important Le Nord Pour Tous/Plan Nord partners. They will be involved in providing and running the hydroelectric infrastructure necessary for the extraction developments promoted and supported by PN/LNPT. In a PwC 2012 presentation about the impacts of PN/LNPT, they cited the construction of 21 hydroelectric stations as part of the infrastructure development. Consult the maps on page 48 and 53 to see the exact location of these developments.

**Here are some of the developments:**

**Petit-Mécatina project**

Construction of 2 hydroelectric plants to generate a total of 1200 MW of power. To be in service 2023-2026.

**Romaine Project**

Construction of 4 hydroelectric plants on the Romaine River, to generate a total of 1550 MW of power. Started in 2009. A permanent road of 150 km will be built, to link the four plants to HWY 138. To be in service 2014.

The Romaine river is a 500 km-long river, which runs south from the Quebec-Labrador border, and empties into the St. Lawrence. It is one of the last undammed rivers in Quebec, and is home to caribou, black bear, wolverines, salmon, eels, etc. There has been recent resistance to the Romaine Project, due to threats to the biodiversity of the area and the swaths of forest that would need to be cut to make way for the lines to transport electricity from the dams to Montreal. In 2011, there were referendums held in the 2 reserves that would be most imminently affected by the Romaine project; the Uashat reserve and the Uashat...
Mak Mani-Utenam reserve, asking for permission to build transmission lines across their territories. Neither of the referendums received majority approval. One of the ways resistance to this project has taken form has been in the fish broth only hunger strikes of Jeannette Pilot and Aniesh Vollant. Pilot is an Innu grandmother and activist in defence of the Nitassinan, and Vollant is an Innu youth from the Uashat reserve. Their hunger strikes lasted 82 and 43 days, respectively. Pilot was also involved in a 2012 march from Uashat Mak Mani-Utenam to Montreal, to protest the Plan Nord. Various members from the Uashat Mak Mani-Utenam and Uashat communities also participated in a blockade of Hwy 138 in March 2012, which occurred in opposition of the Plan Nord. 13 people were arrested after this action. There have been 4 other blockades of Hwy 138 since the one in March 2012.

**Sarcelle hydroelectric station**
150 MW hydroelectric station, built in the extreme north of the Opicina reservoir as part of the Eastmain-1-A-Sarcelle-Rupert project. In service since spring 2012.

Richard Cacchione, a westmount resident, is the president of Hydro-Quebec Production. He is the official link between Hydro-Quebec and PN/LNPT. In the 2012 fiscal year, he made C$470,078.

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Montreal, Quebec  
H2Z 1A4  
Canada  
514-289-2211  
www.hydroquebec.com

**Mines**

For mining, there are 2 main partners to the Plan Nord: AceralMittal Mines Canada represented by Alain Cauchon (mining), and Association de l’exploration minière du Québec represented by Jean-Marc Lulin (exploration).
HydroQuébec hydroelectric stations and associated infrastructure—established, in construction, and planned to be developed.

Maps

ArcelorMittal
www.arcelormittal.com

ArcelorMittal is Canada’s fourth largest producer and supplier of steel and iron ore. They have extensive mining, steelmaking, and tube manufacturing facilities in New Brunswick, Ontario, and Quebec. They have 3 main mine projects: Mont-Wright and Fire Lake (crude iron ore extraction from open pit mines), and Port-Cartier (pellet production, transportation, administrative headquarters).

The Mont-Wright Mining Complex (MWMC) is located in Fermont, QC. It’s comprised of an open-pit iron mine that extends over 24 km, an ore crusher and concentrator, maintenance workshops, storage facilities, and a train loading system. Once the ore is processed, it is loaded onto trains bound for Port-Cartier, for pellet production and transportation. The railway that transports processed ore from Mont-Wright to Port-Cartier Industrial Complex is owned by ArcelorMittal. It is 420 km long, and has 2 permanent maintenance camps along the way. On average, 5 full trains leave Mont-Wright to Port-Cartier each day. In addition to carrying ore, this railway also transports commodities to Mont-Wright and timber to the Arbec sawmill in Port-Cartier.

The Port Cartier Industrial Complex is comprised of the railway, stockpiles, a pellet plant and the port facilities. The port is one of Canada’s largest private ports, made up of 5 docks. The first 2 docks are reserved for pellet and concentrate shipping and the third receives raw materials for pelletizing. The last 2 docks are leased out for grain shipping.

The Fire Lake Mine is an open pit iron mine, located 55 kms south of the Mont-Wright Mining Complex. It is operational only between May and October. Ore from Fire Lake is transported to MWMC for processing, using a railway line that connects to the main ArcelorMittal railway.

ArcelorMittal Board of Directors

Lakshmi Mittal—chairman and chief executive
Lewis B Kaden—vice chairman of Citigroup, lead independent director of ArcelorMittal
Tye Burt—CEO of Kinross Gold
Jeannot Krecke
Bruno Lafont—CEO of Lafarge
HRH Prince Guillaume of Luxembourg
Vanisha Mittal Bhatia
Suzanne Nimocks
Wilbur L Ross-Jr Chairman and CEO of WL Ross and Co., part of Invesco Private Capital
Antoine Spillman – asset manager and executive partner at Bruellan Wealth Management
Narayanan Vaghul–chairman of ICICI bank

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Tel: 514 762 5260

**Mittal Canada Lachine**
303, boul. Saint-Joseph
Lachine (Québec) H8S 2K9
Canada

**Air:** 46 airport infrastructure elements, including 26 airports and 6 heliports (government administered)

**Roads:** 51 000 km of logging roads; West region – concentrated within the James Bay/Eeyou Istchee region; East region – Routes 138, 389 and 385. Route 167 extension; financed partially by Stornoway ($331.6 Million). For a map of the Route 167 extension, see page 54.

**Hydroelectric:** 21 hydroelectric stations. See section on Hydro Quebec for more details.
SOQUEM places special emphasis on joint ventures with partners in order to join forces and share the risks and investments associated with mining exploration. The Company is strongly involved with its partners in the search for new exploration technologies to improve exploration efficiency and to accelerate the discovery of new mineral deposits. By virtue of these many activities, SOQUEM continues to be a major player in the diversification of the mineral economy of Quebec. SOQUEM is a wholly-owned subsidiary of Investissement Québec.

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Téléphone: 418-748-7641
Télécopieur: 418-748-7370
soquem.chibougamau@soquem.qc.ca

**Infrastructures**

Here is a breakdown of the infrastructure that will need to be built/is in the process of being built, to accommodate the resource extraction projects for PN/LNPT:

**Rail:** 1,190 km of rail lines making up the railway networks; 5 private rail networks

**Marine:** 4 of Quebec’s 10 largest ports by tonnage handled; Port of Sept-îles is the third largest in Canada by tonnage handled

**Association de l’exploration minière du Québec (AEMQ)**

www.aemq.org

The AEMQ is a non-profit organization that represents stakeholders in the field of mining and exploration in Quebec. It was created to bolster mineral exploration in Quebec, and to support the development of Quebec’s mining businesses. It is made up of 1661 individual members (prospectors, geologists, geophysicists, brokers, tax specialists, etc.) and 244 corporate members (junior and major exploration companies, consultant engineering firms specializing in geology and geophysics, drilling companies, etc.). It is run by a 20-member board of directors, who represent different sectors if the mineral exploration industry.

**Events:**

AEMQ will be hosting two key events in the Quebec mining industry: the Congress of Quebec Mining Exploration Association and Quebec Mines 2013. These will take place between November 11-14, 2013, at the Quebec City Convention Centre. For more information: http://www.congresaemq.ca/en/home

They will also be hosting **ExploAbitibi**, a regional conference for stakeholders in the Quebec mining industry. It will be taking place from the 9-12 of September.
ber, 2013, at the Convention Center, Hotel Forestel, Val-d’Or, QC.

This is the 2011/2012 Board of Directors of AEMQ:

Marc Boisvert, MDN inc
François Bouchard, Osisko Mining Corporation
Tony Brisson, Focus Metals
Philippe Cloutier, Cartier Resources inc
Martin Demers, Aurizon Mines Ltd
Pierre-Philippe Dupont, Royal Nickel Corporation
Sylvain Durocher, Ressources Québec
Marco Gagnon, Adventure Gold
Robert Gagnon, Explolab
Jean Girard, Alexis Mineral Corporation
Guy Gosselin, Agnico-Eagle Mines Ltd
Marcel H. Jolicoeur, Genivar inc** (see p. X)
Robert Kitchen, Cree Nation of Nemaska
Marc L’Heureux, société d’exploration minière Vior inc
Jean-Marc Lulin, Azimut Exploration
Frank Mariage, Miller Thomson Lawyers
Jean-François Ouellette, Services techniques Géonordic
Ghislain Poirier, Stornoway Diamond Corporation (Canada) Inc** (see p. X)
Gino Roger, Midland Exploration
Mathieu Savard, Virginia Mines

AEMQ’s representation as partner to Plan Nord is Jean-Marc Lulin. Jean-Marc Lulin was the 2012 president of the AEMQ, and is the CEO of Azimut Exploration INC., a Canadian mineral exploration company specializing in exploration in Quebec for gold, uranium, rare earths, chromium, and platinum group metals.

Jien Jien Nickel Industry Inc. (JJ)
JJ is a Jilin, China-based company involved in the mining and smelting of various minerals, including cobalt, copper, gold, lead, nickel, palladium, platinum, silver, and zinc. They are primarily involved in production in China, but are also are 75% owners of Jien Canada Mining, which operates the Nunavik Nickel Project.

CONTACT INFORMATION:

International sales telephone: 86-432-5610644
Fax: 86-432-65614580 65614628 65610520

Golbrook Ventures ltd.
www.goldbrookventures.com
Golbrook ventures is a Vancouver-based nickel exploration and mining company. They acquire large prospective lands, and then engage in mineral exploration. Their main project is the Nunavik Nickel Project, in the Raglan District. They are 25% owners of Jien Canada Mining. In 2012, Golbrook Ventures was taken over by Jilin Jien Nickel Industry, Co. Ltd.

CONTACT
Jien Nunavik Mining Exploration Ltd..
147 Av. Cartier, Suite 301
Pointe Claire, Quebec, H9S 4R9

Telephone: 514 505 3521
Fax: 514 505 3523

SOQUEM (La Societe Quebecoise D’Exploration Miniere)
http://soquem.qc.ca
The mission of SOQUEM is to undertake exploration, development and mining activities throughout the province of Quebec. Created in 1965 as a government corporation, SOQUEM has contributed directly to the discovery and development of five mines in Québec, three of which are still in production today (Crevier Project, Arnaud project, Renard project).
Jien Canada Mining Ltd. owns and explores mineral deposits. The company develops mineable nickel-copper-cobalt-platinum-palladium-gold deposits at its Nunavik Nickel Project. It also has assets in the Raglan mining district of Northern Québec’s Nunavik Region. The company was incorporated in 2009 and is based in Vancouver, Canada. Jien Canada Mining Ltd. operates as a subsidiary of Jilin Jien Nickel Industry Inc., and Goldbrook Ventures Ltd.

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Iamgold Corporation
www.iamgold.com
Iamgold Corporation is a Toronto-based gold and other mineral exploration, production, and development company. It has mining operations in North and South America and Africa.

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Canada
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info@iamgold.com

Nunavik Nickel Project

The Nunavik Nickel project is located in Nunavik, near the Kangiqsujuac community. It is comprised of nickel and copper mines (open-pit and underground), a deep-water port in Deception Bay, and a road connecting the two. It is very close to Xstrata Nickel’s Raglan Project. The Nunavik Nickel project is owned by Canadian Royalties, which was acquired by Jien Canada Mining Ltd. Jien Canada Mining Ltd was jointly owned by Jilin Jien Nickel Industry Co., Ltd (75%) and Goldbrook Ventures Inc (25%). In 2012, Goldbrook Ventures was taken over by Jilin Jien Nickel Industry co., Ltd.

Canadian Royalties
http://www.canadianroyalties.com
Canadian Royalties Inc. is a nickel-cobalt-copper-platinum-palladium-gold exploration and development company, who’s only project is the Nunavik Nickel Project. In 2010, Canadian Royalties was acquired by Jien Canada Mining Ltd.
Crevier Project

The Crevier project is a niobium-tantalum mining project located in Crevier township, north of girardville, in the Lac Saint jean region, Quebec. It covers 83 concessions; over 4,645 hectares. It is owned and will be developed by Crevier Minerals Inc. Crevier Minerals Inc is 72.5% owned by MDN, and 27.5% owned by Niobec Inc., which is wholly owned by Iamgold Corporation.

MDN
www.mdn-mines.com
MDN is primarily a gold-exploration and development company with properties in Quebec and Tanzania.

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f: 514 866 3799
mboisvert@mdn-mines.com

Niobec Inc.
www.niobec.com
Niobec Inc is wholly owned by Iamgold.

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Les Ressources d'Arianne Inc
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Xstrata Canada Corporation
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ST-LAURENT
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www.xstrata.com

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Boisaco Inc.
www.boisaco.com

Boisaco Inc. is an important producer of sawlog, primarily for use in construction, in Quebec. Their main industrial complex is located in Sacré-Coeur, where they saw, dry, and plane wood. Boisaco Inc.’s board of directors is made up of members from four different groups: Cofor, Investra QBIC, Unisaco, and DCR. Boisaco is basically a partnership between these four shareholders. Investra QBIC and DCR are investment companies, while Cofor and Unisaco are loggers’ and millers’ cooperatives.

Contact information:

Boisaco inc.
648, chemin du Moulin

Toll Free: 1.877.331.2232
Fax: 604.987.7107

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Mistissini, Quebec
GOW 1C0
t: 418 770 3701
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Registered Office
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Diaquem Inc
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H3B 4L8

Agnico Eagle Mines
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M5C 2Y7
Phone: 416-644-2052
Fax: 416-367-4681

Rio Tinto Plc
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AGF Precious Metals Fund
TORONTO DOMINION BANK TOWER, 31ST FLOOR
Toronto, ON
M5K 1E9
Phone: (416) 367-5943
The Renard Project is a proposed diamond mine, comprised of 3 open pit mines, underground operation, processing facilities and associated infrastructure for commercial extraction of diamonds. The expected extraction rate is 5000-7000 tonnes/day/mine. It covers 315,323 acres, and is located in the James Bay territory, approximately 70 km north of the Otish mountains region. It is located on the Eeyou Istchee reserve, on cree land. Infrastructure development has already begin, via the construction of an access road to the mine, called the “Route 167 Extension” in February 2013.

To see a map of this project, consult page 51.

It was previously a project partnership between SOQUEM and Stornoway, but is now wholly owned by Stornoway Diamond Inc. Quebec Ministry of natural Resources awarded a 20 year mining contract to Stornoway in 2012.

Stornoway Diamond Inc.

Stornoway Diamonds is a Quebec-based diamond exploration and development company. Its main project is the Renard project. Their accountant is PriceWaterhouse Cooper Canada. The top 4 investors for Stornoway Diamond Inc are: Diadem Inc (25%); Agnico Eagle Mines Limited (10.63%); Rio Tinto Plc (4.61%); amd AGF Precious Metals Fund (1.45%).

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Exploration and Investor Relations Office
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PwC Canada (Pricewaterhouse Coopers Canada)
http://www.pwc.com/ca/en/index.jhtml

PwC Canada is one of the largest accounting and consulting firms in North America, who help businesses and government clients solve problems through the provision of assurance, advisory, and tax services. They specialize in the areas of corporate accountability; risk management; structuring mergers and acquisitions; and performance and process improvement. PwC has a specific ‘Plan Nord’ team, contracted to deliver these services specific to the Quebec government and Plan Nord.

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M5J 0B2

Toronto — Metro North
North American Life Building
5700 Yonge Street, Suite 1900
Toronto, Ontario M2M 4K7

Toronto — Yorkdale
1 Yorkdale Road, Suite 412
Toronto, Ontario M6A 3A1

Hamilton
21 King Street West, Main Floor
Hamilton, Ontario L8P 4W7

London
Goodman Investment Counsel Inc.
ONE ADELAIDE STREET EAST
29th floor
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M5C 2V9

+1 418 691 2433

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Marc-Stéphane Pennece
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Contact Information for PwC Canada:

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Toronto, Ontario M2M 4K7

Toronto — Yorkdale
1 Yorkdale Road, Suite 412
Toronto, Ontario M6A 3A1

Hamilton
21 King Street West, Main Floor
Hamilton, Ontario L8P 4W7

sion. Strateco is currently seeking damages and interest to the tune of 16$ million from the Quebec government.

Strateco Resources Inc.
www.stratecoinc.com
Strateco Resources Inc is a Canadian uranium exploration and mining company. It’s main project is the Matoush project. The top 4 investors for Strateco Resources are: Dynamic Focus and Resource Fund (8.35%); Goodman Investment Counsel Inc (7.6%); Guy Hebert (Director) (3.85%); CMP 2008 Resource Limited partnership—wound up (2.02%).

Contact Information:

Strateco Resources Inc.
1225 Gay-Lussac Street
Boucherville, Quebec, J4B 7K1
CANADA
Tel.: (450) 641-0775
Fax: (450) 641-1601
Toll Free: 1-866-774-7722
info@strateco.ca

Dynamic Focus and Resource Fund; CMP 2008 Resource Limited partnership
SCOTIA PLAZA, 40 KING STREET W
Toronto, ON
M5H 4A9
Phone: (416) 363-5621 55 FLOOR
Fax: 416 363 5850
Toll Free: 800 268 8186

Goodman Investment Counsel Inc.
ONE ADELAIDE STREET EAST
29th floor
Toronto, ON
M5C 2V9
SNC-Lavalin is a Montreal-based engineering and construction company, the largest in Canada. In January 2013, it was awarded the EPCM contract for the Eleonore Project. It will be involved in the engineering and design of the mineral processing plant, all plant infrastructure, tailings management facilities, a permanent camp, service buildings and facilities, and an industrial water treatment plan for the Eleonore project. Detailed engineering has already begun for this project at the Montreal office. It has offices and projects all over the world.

**Contact Information:**

**Head Office**
455 René-Lévesque Blvd. West
Montreal, Quebec Canada H2Z 1Z3
Tel.: 514-393-1000
Fax: 514-866-0795

**Matoush Project**

The Matoush project is comprised of 590 claims covering a total area of 31,195 hectares. At this stage, it involves the construction of an exploration ramp (2,405 metre ramp, at a maximum depth of 300 metre) and supporting infrastructure, for the creation of an uranium mine. A personnel camp is included in the project, and the area is accessible via a 11 km access road, which links up to Route 167. It is located in the Otish Mountains, about 275 km north of Chibougamau and 210 km northeast of Mistissini (Quebec, Canada). It is located on the Eeyou Istchee reserve, on ccre land. It is owned 100% by Strateco Resources Inc. This project is currently on hold, as the Quebec government issued a moratorium on the issuance of permits for uranium projects in April, 2013. Due to this deci-
Mining Projects and associated companies

According to a May 2012 PwC presentation about the plan nord and northern quebec resource extraction and development, there are 11 main projects driving the industry in northern quebec, which would be promoted and supported by plan nord/le nord pour tous. Here is a breakdown of what is proposed/currently in the process of being developed.

11 Main Projects

<table>
<thead>
<tr>
<th>Company name</th>
<th>Project</th>
<th>Location</th>
<th>Resource extracted</th>
<th>Investment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Xstrata Nickel</td>
<td>Raglan Mine, phase 2</td>
<td>Nunavik (Northern Quebec)</td>
<td>Nickel, Copper</td>
<td>$500Million</td>
</tr>
<tr>
<td>MDN</td>
<td>Crevier Project</td>
<td>Saguenay-Lac-Saint-Jean</td>
<td>Niobium, Tantalum</td>
<td>$275M-$325Million</td>
</tr>
<tr>
<td>New Millennium Iron Corporation</td>
<td>DSO Project</td>
<td>Côte-Nord</td>
<td>Iron</td>
<td>$360 Million</td>
</tr>
<tr>
<td>ArcelorMittal Mines Canada</td>
<td>Mont-Wright and Port-Carticier Projects</td>
<td>Côte-Nord</td>
<td>Iron</td>
<td>$2.1Billion</td>
</tr>
<tr>
<td>Strateco Resources</td>
<td>Matoush Project</td>
<td>Eeyou Ist-chee/James Bay (Northern Quebec)</td>
<td>Uranium</td>
<td>$340Million</td>
</tr>
</tbody>
</table>

Canada
Phone: (819) 764-6400
Goldcorp Inc. Corporate Office:
Park Place
Suite 3400-666 Burrard Street
Vancouver, B.C. Canada V6C 2X8
Telephone: (604) 696-3000
Facsimile: (604) 696-3001

Toronto Office:
3201 – 130 Adelaide Street West
Toronto, ON Canada M5H 3P5
Telephone: (416) 865-0326
Facsimile: (416) 359-9787

Blackrock Inc
103 Bellevue Parkway Suite 152
Wilmington, DE
19809
USA
P: 302 792 2555

Barclays Global Investors UK Holdings Ltd
54 Lombard St
London, England
EC3P3AH
UK

FMR LLC
82 Devonshire St
Boston, MA
02109
USA
617-563-1742

Van Eck Associates Corporation; Van Eck Market Vectors ETF Trust—Gold Miners ETF
99 Park Ave
1010 de la Gauchetière St. West
Suite 1400
Montreal, QC H3B 2N2
Canada
T 514.287.8500
F 514.287.8600

Montréal
85, rue Sainte-Catherine Ouest
Montreal, QC H2X 3P4
Canada
T 514.287.8500
F 514.287.8600

Éléonore project

The Éléonore project is a gold mining project located 350 km north of Matagami and east of the Opinaca reservoir in the James Bay region of Quebec. It is located on the Eeyou Istchee reserve, on Cree land. It is 100% owned by Goldcorp, via its subsidiary Opinaca Mines, and is one of their significant projects. It is expected to be in production late 2014. The EPCM (engineering, procurement, and construction management) contractor for this project is SNC-Lavalin Group Inc.

Goldcorp Inc.
www.goldcorp.com
Goldcorp is a vancouver-headquartered gold production, operation and development company. They operate mines in canada, usa, and central and south america. Mines Opinaca Ltee (Opinaca mines) is a subsidiary of Goldcorp. The top 5 investors in Goldcorp Inc. are: Blackrock Inc (11.75%); Barclays Global Investors UK Holdings Ltd (taken over by Blackrock Inc) (4.19%); FMR LLC (3.7%); Van Eck Associates Corporation (3.49%); and Van Eck Market Vectors ETF Trust—Gold Miners ETF (2.92%).

Contact Information:

Mines Opinaca Ltee
Address:
36 853 BOUL RIDEAU RR 1
ROUYN-NORANDA, QC J9X 5B7

<table>
<thead>
<tr>
<th>Stornoway Diamond Corporation</th>
<th>Renard project</th>
<th>Eeyou Istchee/James Bay (Northern Quebec)</th>
<th>Diamonds</th>
<th>$800 Million</th>
</tr>
</thead>
<tbody>
<tr>
<td>Canadian Royalties, a subsidiary of Jien Canada Mining</td>
<td>Nunavik nickel project</td>
<td>Nunavik (Northern Quebec)</td>
<td>Nickel, Copper</td>
<td>$800 Million</td>
</tr>
<tr>
<td>Arnaud project (Yara International)</td>
<td>Mine Arnaud</td>
<td>Côte-Nord</td>
<td>Apatite</td>
<td>$750 Million</td>
</tr>
<tr>
<td>Xstrata Zinc, Donner Metals</td>
<td>Bracemac-McLeod project</td>
<td>Eeyou Istchee/James Bay (Northern Quebec)</td>
<td>Zinc, Copper</td>
<td>$160 Million</td>
</tr>
<tr>
<td>Metanor Resources</td>
<td>Bachelor Lake Project</td>
<td>Eeyou Istchee/James Bay (Northern Quebec)</td>
<td>Gold</td>
<td>$40 Million</td>
</tr>
<tr>
<td>Mines Opinaca, a subsidiary of Goldcorp</td>
<td>Éléonore project</td>
<td>Eeyou Istchee/James Bay (Northern Quebec)</td>
<td>Gold</td>
<td>$1.4 Billion</td>
</tr>
</tbody>
</table>

Plan nord promotion/support also includes several secondary projects and infrastructural developments. Here is a breakdown of them.

Additional Projects

<table>
<thead>
<tr>
<th>Company Name</th>
<th>Project</th>
<th>Resource Extracted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Champion Minerals Inc</td>
<td>Attikamagen</td>
<td>Iron</td>
</tr>
<tr>
<td>Quest rare Minerals</td>
<td>B-Zone</td>
<td>Rare earths, yttrium, zircon</td>
</tr>
<tr>
<td>Conway Resources Inc</td>
<td>Belletre</td>
<td>Gold</td>
</tr>
<tr>
<td>BlackRock Minerals Inc</td>
<td>BlackRock</td>
<td>Iron, titanium, vanadium</td>
</tr>
<tr>
<td>Company</td>
<td>Location</td>
<td>Metal(s)</td>
</tr>
<tr>
<td>-------------------------------</td>
<td>-----------------</td>
<td>---------------------------------------</td>
</tr>
<tr>
<td>Ressources minières Augvy Inc</td>
<td>Duncan</td>
<td>Iron</td>
</tr>
<tr>
<td>Critical Elements Corp.</td>
<td>Eastmain/Rose</td>
<td>Lithium</td>
</tr>
<tr>
<td>Niocan Inc</td>
<td>Great Whale Iron</td>
<td>Iron</td>
</tr>
<tr>
<td>New Millenium</td>
<td>KéMag</td>
<td>Iron, titanium, vanadium</td>
</tr>
<tr>
<td>Ressources d’Ariane</td>
<td>Lac à Paul</td>
<td>Apatite</td>
</tr>
<tr>
<td>Western Troy Capital Resources Inc</td>
<td>MacLeod Lake</td>
<td>Gold, copper, zinc</td>
</tr>
<tr>
<td>Adriana Resources Inc</td>
<td>Lac Oteluuk</td>
<td>Iron</td>
</tr>
<tr>
<td>Rio Tinto Fer et Titane Inc</td>
<td>Lac Tio</td>
<td>Iron, Titanium</td>
</tr>
<tr>
<td>Nyrstar Canada</td>
<td>Langlois</td>
<td>Gold, copper, zinc</td>
</tr>
<tr>
<td>Oceanic Iron Ore Corp.</td>
<td></td>
<td>Iron</td>
</tr>
<tr>
<td>Xstrata</td>
<td>PD1</td>
<td>Gold, copper, zinc</td>
</tr>
<tr>
<td>N.A. Palladium Ltd</td>
<td>Vezza</td>
<td>Gold</td>
</tr>
<tr>
<td>Nemaska Exploration Inc</td>
<td>Whabouchi</td>
<td>Lithium</td>
</tr>
</tbody>
</table>

A more detailed description of the 11 main mining projects and their associated companies.

**Arnaud Project**

Mine Arnaud Inc.'s proposed Arnaud Apatite-Magnetite Mine is a 23,000 tonnes per day apatite and magnetite mine approximately 15 km west of Sept-Îles. The proposal consists of an open pit mine, crushing plants, a processing facility, a loading system with transport by train to the Port of Sept-Îles, infrastructure for hauling minerals, an electricity generation system, a tailings pond, wastewater management, and an explosives storage facility. It is located 15 km to the west of downtown Sept-Îles, Quebec. It is currently in progress.

Mine Arnaud Inc is a partnership between Investissement Quebec and Yara International ASA.

Investissement Quebec is a crown corporation, who invests in various resource extraction and agri-foods developments. It’s role in Mine Arnaud Inc. is as

**Contact Information:**

Montréal
Place du Canada
Tata Steel
www.tatasteel.com
Tata steel is one of the ‘top ten’ steel producers. It is headquartered in India, but operates world-wide. Through it’s participation in TMSC, it is funding $300 Million of the DSO Project.

New Millenium Iron Corporation

New Millenium Iron is a canadian-based iron exploration and development company. It controls the Millenium Iron range near Schefferville, QC (to be exploited via the DSO project).

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Dean Journeaux
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f: 514 935 9650
alenoir@NMLiron.com

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Mine Arnaud
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Sept-Îles, Qc, G4R 3L7
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418 960-0060
info@minearnaud.com

François Biron
Directeur de projets Mine Arnaud Inc.
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H3B4L8 514-876-9356
fbiron@minearnaud.com

Investissement Quebec:

http://www.investquebec.com

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Telephone: 418 643-5172

Brossard
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Brossard (Québec) J4Z 0G2
Telephone: 450-676-2123
Tata Steel Minerals Canada Limited (TSMC)
www.tatasteelcanada.com
TSMC is a joint venture between New Millenium Iron Corporation and Tata Steel. Tata Steel owns 80% of the company, NML own 20%. They have 2 main projects: The DSO project and the Taconite project.

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St John's office:
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Suite 809, Box 10
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Phone: +1-709-722-5714
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Site Office:
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Schefferville, QC G0G 2T0
Phone: +1-418-585-2351
products (grains, oilseeds, cotton and sugar storage, handling, and processing facilities). Xstrata Zinc and Xstrata Nickel are both divisions of Glencore Xstrata.

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CH-6340 Baar
Switzerland
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Fax: +41 41 709 3000

DSO Project
The DSO Project is a series of open pit iron mines, a processing plant, and transport infrastructure, located in northern Quebec (north of Kawawachikamach and Schefferville Matemikush) and Newfoundland Labrador. There are 4 different rail lines that will transport the iron to the port:
1) A 20 km railway, regulated by the province of Quebec, which will export iron from one mining area and import necessary materials. This rail will run to the Tshiuetin Rail Transportation (TSH), south of Schefferville.
2) The TSH, which will haul from south of Schefferville to the Emeril siding near Ross Bay Junction. This is approximately 205 km.
3) An exchange yard at Emeril will be constructed to switch the TSH train to the Quebec North Shore and Labrador Railway train (QNS&L), by exchanging locomotives. This next stretch spans 327 km, and is owned and operated by QNS&L.
4) At the Arnaud Junction near Sept-Iles, there will be a crew change and locomotive change. Then there is a 35 km stretch to haul to a rotary car dumper at Pointe Noire port. This last stretch is owned by Arnaud Railway, which in turn belong to Wabush Mines.

You can see a map of this project on page 51.

This project is a joint operation between Tata Steel and New Millennium Iron Corp. (NML); under the title Tata Steel Mineral Canada Ltd. The EPCM (engineering, procurement, and construction management) contractor for this project is AECOM Technology Corporation.

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Sherbrooke
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Région est de Montréal
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Trois-Rivières
100, rue Laviolette, bureau 318
Trois-Rivières (Québec) G9A 5S9
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Bachelor Lake Project

Bachelor Lake Gold Mine and Mill is located 225km north-east of Val-d’Or in Quebec, Canada. It is located on the Eeyou Istchee reserve, on Cree land. It is a 2.5 hour drive from Val d’Or, via Highway 113, the provincial road between Val d’Or and Chibougamau, and 1.5 hours away from Chibougamau (165 km). It consists of 241 claims and two mining concessions spread across 7,566.73 ha of land. Infrastructure at the mine includes surface infrastructure and a hoist room, shaft house, mill (500t/day), tailing pond and core shack. The Bachelor mill is currently pouring gold and is presenting ramping up to achieve eventual annual commercial production of 60,000 ounces of gold, using only 800 tons of its 1,200 ton mill capacity. The Bachelor Lake Project is operated by Metanor Resources, but is financed through Sandstorm Gold.

Metanor Resources Inc.

Brompton Resource Fund {Formerly Cross Street Resource Fund}

CDP Global Asset Management Inc

GlencoreXstrata

Previously Xstrata plc; but was acquired by and merged with Glencore May 2013. Glencore Xstrata is a multinational commodity trading and mining company, based in Switzerland. They have 3 main business foci: metals and minerals (mined, smelting, refining, warehousing); energy products (oil production and coal mining, handling, storage and freight equipment facilities); and agricultural
ment, milling, smelting, and refining activities related to the Bracemac-McLeod Mine, as well as the exploration programmes conducted on the Matagami Project.

Contact Information:

Xstrata Canada Corporation
Head Office
First Canadian Place
100 King St. West
Suite 6900
P.O. Box 403
M5X 1E3 Toronto Ontario
Tel: +1 416 775 1500

Donner Metals Ltd
www.donnermetals.com
Donner Metals Ltd is a Canada-based development and exploration company focused on base and precious metal projects in Quebec. Its main project is the Bracemac-McLeod Project, of which it owns 35%. In the Bracemac-McLeod project, it is responsible for technical input and management. The top 5 investors in Donner Metals Inc. are: Sentry Investments Inc (8.99%); Earth Exploration Fund UI (3.02%); Front Street Flow Through 2012 (2.86%); Brompton Resource Fund {Formerly Cross Street Resource Fund} (2.52%); CDP Global Asset Management Inc (2.13%).

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Vancouver Office
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J9P 0B9 Telephone: (819) 825-8678
Fax: (819) 825-8224
Email: info@metanor.ca

Sprott Asset Management Lp; Sprott Canadian Equity Fund
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Phone: 416-943-6707
Fax: 416-943-6497

Consolidated International Investment Holdings
1110 FINCH AVENUEW WEST Suite 210
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M5A 2K7

GCIC Ltd
SCOTIA PLAZA, 40 KING STREET W
55th Floor
Toronto, ON
M5H 4A9
Phone: (416) 363-5621
Fax: 416 363 5850
Toll Free: 800 268 8186

Mapquest Explorer Series Fund
181 BAY STREET Suite 2340
Toronto, ON
M5J 2J3 Phone: (416) 777-7350

Mapquest Explorer Series Fund (2.67%).
Sandstorm Gold Ltd.
sandstormgold.com

Sandstorm Gold Ltd. is a gold streaming company, which means that it provides upfront financing for gold mining companies that are looking for capital and in return, receives a gold streaming agreement. This agreement gives Sandstorm the right to purchase a percentage of the mined gold produced at a fixed price. Sandstorm is a non-operating gold mining company with a portfolio of ten gold streams (seven of which are producing gold) and three NSR gold royalties. Sanstorm Gold Ltd. is a division of Sandstorm Metals & Energy.

Contact info:
Corporate Head Office
Suite 1400
400 Burrard Street
Vancouver, BC | V6C 3A6 Canada
P: 604.689.0234
T: 1.866.584.0234
F: 604.689.7317

Raglan Mine, phase 2

Raglan Mine is located 1800 km north of Quebec, in Nunavik; close to the Salluit and (60 km west of) Kangiqsujuaq communities. It operates the only nickel mines in Quebec. They produce 1.3 million tonnes of ore a year. It spans over 70 kms, and is comprised of three underground mines, two open pit mines, a concentrator, a power plant, administrative and accommodation facilities, a fresh water supply source and fuel tanks. A road network links the mining complex to a landing strip located at Donaldson, and to warehouses and seaport facilities located in Deception Bay. The nickel-copper concentrate produced at the Raglan mine is shipped to Quebec city, where it is then taken by rail to a smelter in Sudbury, ON. The Raglan Mine is operated by Xstrata Nickel, and is one of Xstrata Nickel’s major endeavours.

To see a map of this project, consult pg. 52

Xstrata Nickel

Xstrata Nickel is a division of Glencore Xstrata. They operate mines and processing facilities in Ontario and Quebec, the Dominican Republic and Australia, and a refinery in Norway. They are the fourth largest nickel producer in the world.

Contact Information:

Xstrata Nickel Raglan Mine
120, avenue de l’Aéroport
Rouyn-Noranda, (Québec) J9Y 0G1
819 762-7800
inforaglan@xstratanickel.ca

Xstrata Canada Corporation
Head Office
First Canadian Place
100 King St. West
Suite 6900
P.O. Box 403
M5X 1E3 Toronto Ontario
Tel: +1 416 775 1500

Bracemac-McLeod project

The Bracemac-McLeod Project is a zinc-copper mine located near Matagami Quebec. It is located on the Eeyou Istchee reserve, on Cree land. It produces up to 3,000 tonnes of ore a day, which is processed in Xstrata Zinc’s Matagami Mill, 4 km away. It is serviced by highway, power, airport, railway, and town-site infrastructure. The Bracemac-McLeod project is a joint project between Donner Metals and Xstrata Zinc. The project is partially financed through Sandstorm Metals & Energy Ltd. (P.X), who have a gold-streaming agreement with Donner Metals.

Xstrata Zinc

Xstrata Zinc, headquartered in Madrid, Spain, is a division of Glencore Xstrata. They are one of the world’s largest zinc producer, with mines and related operations in Australia, America, Canada, Peru, Spain, Germany, and the U.K. Xstrata Zinc owns 65% of the Bracemac-McLoed Project, and is responsible for all development.